

June 2026

Sector comparatives

Reflecting our focus on three key sectors

In line with our commitment to simplify our operations, we have refreshed the additional sector disclosure for revenue to ensure it aligns with our strategic focus, as set out in the 2025 Annual Report and Accounts.

We will, going forward, present revenues across our three key sectors of Defence, Justice & Immigration and Citizen Services.

Previously disclosed sectors of Transport and Health will now be included within Citizen Services. Comparative information has been restated accordingly to ensure comparability across periods.

The change has no impact on total Group revenue, operating segment results or revenue recognition.



2024 Half Year

Old Basis

	Six months to 30 June 2024				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	174.5	452.9	86.7	12.4	726.5
Justice & Immigration	710.9	-	156.1	-	867.0
Citizen Services	155.8	159.6	57.2	12.3	384.9
Transport	62.8	43.9	4.5	41.3	152.5
Health	106.6	-	82.9	38.9	228.4
	1,210.6	656.4	387.4	104.9	2,359.3

New Basis

	Six months to 30 June 2024				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	174.5	452.9	86.7	12.4	726.5
Justice & Immigration	710.9	-	156.1	-	867.0
Citizen Services	325.2	203.5	144.6	92.5	765.8
	1,210.6	656.4	387.4	104.9	2,359.3

2024 Full Year

Old Basis

	Year ended 31 st December 2024				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	358.2	932.5	181.4	26.3	1,498.4
Justice & Immigration	1,409.2	-	323.1	-	1,732.3
Citizen Services	330.7	308.3	118.1	23.5	780.6
Transport	130.7	85.3	16.6	82.4	315.0
Health	217.1	-	160.2	83.7	461.0
	2,445.9	1,326.1	799.4	215.9	4,787.3

New Basis

	Year ended 31 st December 2024				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	358.2	932.5	181.4	26.3	1,498.4
Justice & Immigration	1,409.2	-	323.1	-	1,732.3
Citizen Services	678.5	393.6	294.9	189.6	1,556.6
	2,445.9	1,326.1	799.4	215.9	4,787.3

2025 Half Year

Old Basis

	Six months to 30 June 2025				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	194.5	514.9	89.8	15.3	814.5
Justice & Immigration	692.1	-	120.6	-	812.7
Citizen Services	193.2	168.5	54.4	11.8	427.9
Transport	60.5	37.4	13.4	33.9	145.2
Health	113.2	-	77.1	27.9	218.2
	1,253.5	720.8	355.3	88.9	2,418.5

New Basis

	Six months to 30 June 2025				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	194.5	514.9	89.8	15.3	814.5
Justice & Immigration	692.1	-	120.6	-	812.7
Citizen Services	366.9	205.9	144.9	73.6	791.3
	1,253.5	720.8	355.3	88.9	2,418.5

2025 Full Year

Old Basis

	Year ended 31 st December 2025				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	426.9	1,084.4	183.0	31.9	1,726.2
Justice & Immigration	1,400.1	-	189.1	-	1,589.2
Citizen Services	401.5	311.3	112.8	23.2	848.8
Transport	124.3	67.5	20.0	67.2	279.0
Health	229.3	-	149.7	54.6	433.6
	2,582.1	1,463.2	654.6	176.9	4,876.8

New Basis

	Year ended 31 st December 2025				
	UK & Europe £m	North America £m	Asia Pacific £m	Middle East £m	Total £m
Key Sectors					
Defence	426.9	1,084.4	183.0	31.9	1,726.2
Justice & Immigration	1,400.1	-	189.1	-	1,589.2
Citizen Services	755.1	378.8	282.5	145.0	1,561.4
	2,582.1	1,463.2	654.6	176.9	4,876.8



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